Kerala Maritime Board

A Statutory Board of Govt. of Kerala

EXPRESSION OF INTEREST

Munambam Waterfront Development & Economic Zone, Thrissur, Kerala

EOI No. HOKMB-TVM/231/2026-C1, dated: 02-03-2026

NOTICE INVITING EXPRESSION OF INTEREST (EOI)

Expression of Interest (EOI): KMB is the nodal agency for undertaking development of proposed port project. KMB invites interests and suggestions from organizations having relevant technical expertise, financial capability, operational experience required for development, operation, maintenance, and profitable growth of the proposed project.

KMB is interested to finalize the project structure after taking views of the interested applicants. Based on the responses received, Request for Qualification (RFQ) /Request for Proposal (RFP) and Draft Concession Agreement document will be prepared and will be circulated for bidding purposes.

All other details including any date extensions, clarifications, amendments, etc., will be uploaded only on the website of KMB (www.kmb.kerala.gov.in/en/tender). Applicants are advised to regularly visit the websites to keep themselves updated.

How to Apply: Interested Applicants are requested to submit EOI documents as soft copy and hard copy format, to the email ID and address provided in the Data Sheet of this document, clearly stating the Subject line as: "EOI for Munambam Waterfront Development & Economic Zone Thrissur, Kerala" on 12.02.2026 before 3:00 PM. Late submissions will not be accepted.

Chief Executive Officer,
Kerala Maritime Board,
HO TC XXII/1666 (4&5),
1st Floor, Mulamoottil Building,
Pipinmoodu, Sasthamangalam,
PIN: 695010
Email ID: ceo.kmb@kerala.gov.in
Contact: 0471 2910040

Disclaimer

1. The information contained in this EOI or subsequently provided to the prospective Applicants, whether verbally or in documentary or any other form by or on behalf of the Authority or any of its employees or advisors, shall be considered confidential and is not to be reproduced/ adopted/ displayed for any purpose whatsoever.
2. This EOI is not an Agreement and is neither an offer nor invitation by the Authority to the prospective Applicants or any other person. The purpose of this EOI is to provide the interested parties with information that may be useful to them in the formulation of their proposals.
3. This EOI includes statements, which reflect various assumptions and assessments arrived at by the Authority in relation to the Project. Such assumptions, assessments and statements do not purport to contain all the information that each Applicant may require.
4. This EOI may not be appropriate for all persons, and it is not possible for the Authority, its employees, or advisors to consider the investment objectives, financial situation and particular needs of each party who reads or uses this EOI.
5. The assumptions, assessments, statements, and information contained in the EOI, may not be complete, accurate, adequate, or correct. Each Applicant should, therefore, conduct its own investigations and analysis and should check the accuracy, adequacy, correctness, reliability and completeness of the assumptions, assessments, statements, and information contained in this EOI and obtain independent advice from appropriate sources.
6. Information provided in this EOI to the Applicant(s) is on a wide range of matters, some of which may depend upon interpretation of law. The information given is not intended to be an exhaustive account of statutory requirements and should not be regarded as a complete or authoritative statement of law. The Authority accepts no responsibility for the accuracy or otherwise for any interpretation or opinion on law expressed herein.
7. The Authority, its employees, consultants, representatives and advisors make no representation or warranty and shall have no liability to any person, including any Applicant under any law, statute, rules or regulations or tort, principles of restitution or unjust enrichment or otherwise for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in this EOI or otherwise, including the accuracy, adequacy, correctness, completeness or reliability of the EOI and any assessment, assumption, statement or information contained therein or deemed to form part of this EOI or arising in any way for participation in this EOI Process.
8. The Authority also accepts no liability of any nature whether resulting from negligence or otherwise howsoever caused arising from reliance of any Applicant upon the statements contained in this EOI.
9. The Authority may in its absolute discretion, but without being under any obligation to do so, update, amend or supplement the information, assessment or assumptions contained in this EOI.
10. The issue of this EOI does not imply that the Authority is bound to select/shortlist or appoint an Applicant and reserves the right to reject all or any of the Applicants or EOIs without assigning any reason whatsoever.
11. The Applicant shall bear all its costs associated with or relating to the preparation and submission of its EoI including but not limited to preparation, copying, postage, delivery fees, expenses associated with any demonstrations or presentations which may be required by Authority, or any other costs incurred in connection with or relating to its EoI. All such costs and expenses will remain with the Applicant and Authority shall not be liable in any manner whatsoever for the same or for any other costs or other expenses incurred by an Applicant in preparation for submission of the EoI, regardless of the conduct or outcome of the EoI process. Laws of the Republic of India are applicable to this EOI.

Definitions

Sl No.	Term	Definitions
1.	Applicant	Partnership firm, LLP, Private Entity, Consortium, Lead Member submitting the EOI in accordance with the T&C of this EOI and should be registered in India
2.	Authority/ KMB	Kerala Maritime Board, represented by its CEO/ Chairman
3.	CEO	Chief Executive Officer
4.	Consortium	Means the Applicant may be a group of Firms/entities
5.	CRZ	Coastal Regulation Zone
6.	EOI	Expression of Interest
7.	LLP	Limited Liability Partnership
8.	PPP	Public Private Partnership

Table 1: Definitions of words used in the document.

Table of Contents

Data Sheet

1	**Organization**	Kerala Maritime Board
2	**Notice inviting EOI number.**	HOKMB-TVM/231/2026-C1
3	**Name of the Project**	EOI for Munambam Waterfront Development & Economic Zone, Thrissur, Kerala
4	**EOI published date.**	02-03-2026
5	**Date of site visit/inspection** **Name of Contact Person:** 1. Comdt. Sreekumar G, Port Officer, Alappuzha 2. Mr. Kiran S, Port Conservator, Alappuzha **Contact Details** Email ID: poalappuzha.port@kerala.gov.in or kodungallurport@gmail.com Phone number: 9188939953, 9539234003.	02-03-2026 to 06-04-2026
6	**Pre-EOI Conference** Register for the pre-EOI conference using this link: https://forms.gle/3vH2gNkmf9VaxG6L6 The venue details will be intimated soon.	16-03-2026
7	**Due date for receipts of queries through email**	13-03-2026
8	**Due date of submission of EOI**	17-04-2026, 03:00 PM
9	**Opening of EOI**	17-04-2026, 03:30 PM
10	**For downloading the EOI document please visit (Tender section)**	https://kmb.kerala.gov.in/en/tender
11	**Address for communication:**	Chief Executive Officer, Kerala Maritime Board, HO TC XXII/1666 (4&5), 1st Floor, Mulamoottil Building, Pipinmoodu, Sasthamangalam, PIN: 695010

<table>
<tr><td></td><td></td><td colspan="2">Email ID: ceo.kmb@kerala.gov.in
Contact: 0471 2910040
Ph: 9544410029</td></tr>
<tr><td rowspan="2">12</td><td rowspan="2">Address for Submission:

Documents to be submitted in soft copy and hard copy format clearly stating the Subject line as: “EOI for Munambam Waterfront Development & Economic Zone, Thrissur, Kerala”</td><td>Soft Copy</td><td>kmb.kerala@gmail.com</td></tr>
<tr><td>Hard Copy</td><td>Chief Executive Officer,
Kerala Maritime Board,
HO TC XXII/1666 (4&5),
1st Floor, Mulamoottil Building,
Pipinmoodu,
Sasthamangalam,
PIN: 695010</td></tr>
</table>

1. Purpose of Expression of Interest (EOI)

The Kerala Maritime Board invites interested parties to submit an EOI for the comprehensive development, operation, and maintenance of three plots in Munambam, Thrissur. This initiative is part of KMB's commitment to fostering a robust maritime sector that contributes significantly to the state's economic growth and development. This EOI document provides interested parties with relevant information and invites suggestions and responses regarding:

1) Project concept and indicative project components.
2) Total proposed capital investment, including own investment.
3) Proposed development model (e.g., lease, concession, revenue share, or other PPP models)
4) Revenue streams proposed for KMB and the Government.
5) Suggestions for ensuring successful private participation-based development.
6) Feedback on any anticipated concerns or issues.

Applicants are advised to carefully study this EOI document before submitting their responses. The feedback and suggestions received will be considered when formalizing the action plan for development and in subsequent stages of the process, if applicable.

2. Background

2.1. About Kerala Maritime Board (KMB)

The Kerala Maritime Board, Governmental of Kerala was established in 2017 under the Kerala Maritime Board Act, 2017. This formation resulted from the merging of the Directorate of Ports, Kerala State Maritime Development Corporation Limited, and the Kerala Maritime Society.

2.2. KMB Mission

- To facilitate and regulate the maritime activities in the state by formulation and implementation of progressive policies.
- To ensure environmentally sustainable development of the state's maritime sector and the coastal areas and promote implementation of low carbon technologies in port operations.
- To maximize coastal benefits and strategic advantages of Kerala and transform the non-major Ports into drivers of regional growth.
- To increase the share of Kerala in the maritime trade of India by increasing the cargo throughput of non-major ports.

The KMB is responsible for controlling, managing, and operating the 17 non-major ports in Kerala. With the intention of converting the State's maritime sector into a vibrant blue economy, a series of strategic initiatives are being undertaken. Kerala has a geo-strategic location with respect to international logistics. The state is accessible through these 17 non-major ports and 1 major port Cochin with International Container Terminal (ICT) and another upcoming one at Vizhinjam, Thiruvananthapuram. Vizhinjam, Beypore, Kollam, and Azhikkal, all non-major ports under the Kerala Maritime Board, play crucial roles in the region's maritime network.

Figure 1: Minor Ports under KMB

3. Project Introduction

3.1. Background

Kerala's 590-kilometer coastline along the Arabian Sea boasts unique beauty and economic significance. The state's maritime history, spanning thousands of years, has shaped its cultural and economic identity. Recognizing the ports sector's potential, the Government of Kerala has identified it as a thrust area for promoting coastal shipping, cargo transportation, port modernization, industrial activities, and coastal tourism.

KMB aims to revitalize 17 non-major ports and assets, generating revenue and jobs in port/logistics/infrastructure/commercial/tourism sectors.

3.1.1. Rationale and Objectives of the Project

Munambam, located at the northern tip of Vypin Island in Kerala, has long been shaped by its strategic position at the confluence of the Periyar River and the Arabian Sea. Historically, it functioned as an important estuarine gateway, supporting vibrant coastal communities whose livelihoods revolved around artisanal crafts, traditional fishing practices, and small-scale marine trade. Over time, these communities developed a deep cultural and economic association with the sea, forming the foundation of Munambam's maritime identity.

By the mid-20th century, Kerala's fisheries sector entered a phase of rapid modernization, and Munambam began transitioning from a traditional fishing village into a significant maritime hub. The Indo-Norwegian Project of the 1950s recognized Munambam as a suitable site for developing fishing harbors. This early endorsement highlighted its strategic importance in the state's emerging coastal infrastructure planning. In the decades that followed, the region expanded its capabilities and evolved into one of Kerala's major fishing centers.

The evolution from artisanal fishing traditions to a mechanized fisheries and boat-building ecosystem reflects Munambam's deep maritime heritage and underscores its natural progression toward becoming a promising node for port-led industrial development.

Building on this legacy, the proposed Port-Led Industrial Development at Munambam aligns closely with the Kerala Maritime Board's (KMB) mission to foster sustainable economic growth across the state's coastal regions. The rationale for the project is rooted in Munambam's geographic advantages, expanding infrastructure potential, and emerging demand for port-adjacent industrial ecosystems.

KMBs objectives for the proposed site are:

1. Generate additional revenue for KMB and the State.
2. Leverage private investment to stimulate economic activity.
3. Foster sustainable development and environmental conservation practices.
4. Develop modern, efficient, and sustainable infrastructure to support increased trade and commerce.

3.1.2. Project Outcome

KMB encourage innovative and sustainable proposals from qualified entities to transform Munambam. The following options can be considered while creating the proposal.

1. Port-led Industries: Industrial zones and clusters to stimulate economic activity.
2. Logistics Hubs: Logistics hubs and integrated logistics parks to facilitate efficient cargo movement and distribution.
3. Tourism and Hospitality Zone: To promote coastal recreation and visitor engagement through waterfront attractions, marinas, resorts, and related leisure infrastructure.

3.1.3. Site Details and Advantage

Strategically positioned along the northern Malabar stretch, Munambam lies between major ports such as New Mangalore and Cochin, and in proximity to functional non-major ports like Beypore and Azhikkal. The proposed site of approximately 10 acres falls within Thrissur district. The Bidder may submit a proposal for any one of the three plots or for a combination of plots.

The overview of the site details is shown below:

Sl. No	Parameter	Details
1.	Land Area	• Plot 1: 5.7 acres adjacent to the Old Maritime Port Office • Plot 2: 5 acres opposite Munambam fishing harbor • Plot 3: 10 acres adjacent to Kerala Maritime Institute, Kodungallur
2.	CRZ Zone	CRZ - I B, and CRZ - III A
3.	Land Classification	Port land
4.	District/Taluk/Village	Eriyad Panchayath, Azhikkode Village, Kodungallur Thaluk, Thrissur
5.	Sy. No	682,683,684,676
6.	Latitude-Longitude of site	Plot 1: 10.183254, 76.163192 Plot 2: 10.188629, 76.168666 Plot 3: 10.185419, 76.161360
7.	The name & distance (kms) from the land to the nearest: Airport, Railway station and other relevant public transport points	Approximately 35 km away from Cochin International Airport. The site is located 33 km away from Aluva railway station, 8 KM away from NH and 5 KM away from SH
8.	What are the margins to the boundaries of the plot? (Front, rear, side) and which direction does the plot face (North, south, east, west)	Front – Sea Rear – Road North – Periyar River South – Beach land

Figure 3: Sites

Figure 2: Plot 1

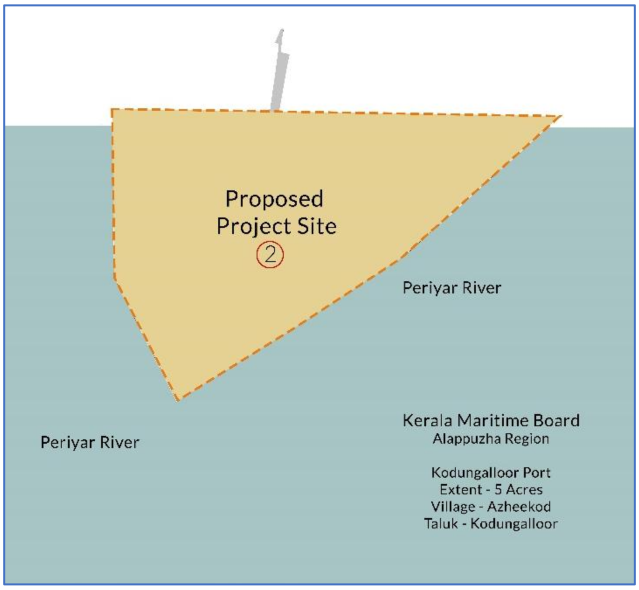

Figure 4: Plot 2

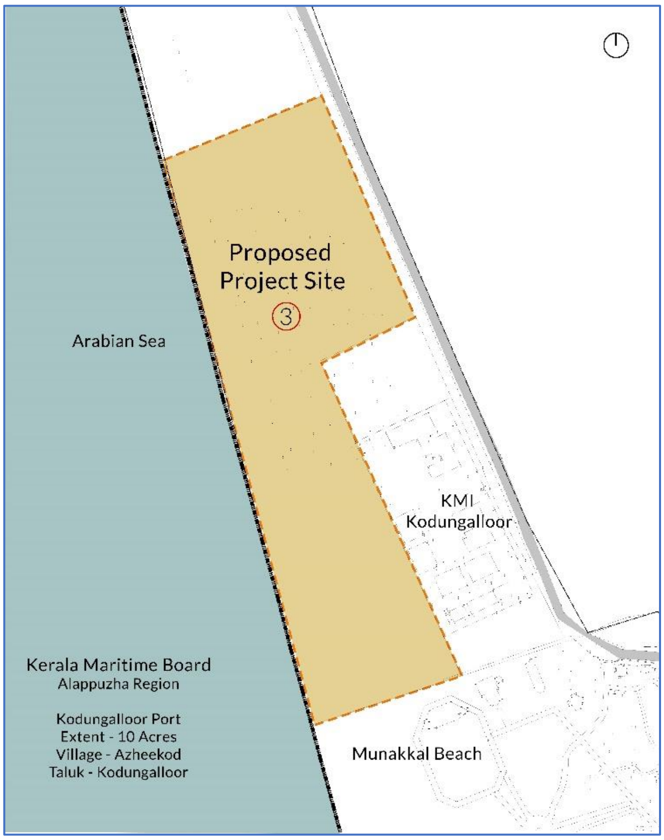

Figure 5: Plot 3

3.2. Roles and responsibilities

A. KMB

a. Authority may provide the designated land area as available under KMB in accordance with Government guidelines / conditions based on a transparent bid process in subsequent stages, if any.
b. The ownership or title of the land shall continue to vest with KMB, Government of Kerala always and only the lease / concession/ rights of the use of the land or the structures built on it shall be transferred by the Authority based on the mode of development / project type / investment / rules and regulation and conditions that will be detailed out during the bidding stage.
c. Maximum Period shall be based on the type of development, investment etc.
d. Facilitation and support for coordination with the participating Government agencies, state/ district authorities, and stakeholders.
e. Any other facilitation required, within the KMB's framework.

B. Investor/Firm/Agency

i. Investor/firm shall be responsible for conducting feasibility study, ensuring insurance, safety and compliance to statutory provisions, rules and regulations, and social context.
ii. Investor/firm must create a detailed project plan based on any PPP mode they deem appropriate.
iii. Investor/firm to comply and will be solely responsible to comply and obtain all regulatory/legal clearances, licences, permits, certificates from relevant statutory authorities and all aspects related and incidental to the project development & operation with respect to all applicable state/national rules, regulations, and laws.

4.Information and Instructions to Applicants

4.1. Instructions

i. This EOI is not a tender call, and any proposal submitted in response to this EOI does not create a tender process. This EOI is not a pre-qualification/ shortlisting process and KMB or any of its designated agencies would be subsequent to this EOI, may take up a transparent and competitive bid process for selection of the private partner/developer(s) for development of the proposed project.

ii. Nothing in the EOI shall be construed to be a commitment on the part of the authority. The invitation for EOI being neither an agreement nor an offer for award of work and it is not an invitation to tender and reserves the right to annul or modify the process or issue another request for EOI later without assigning any reason whatsoever.

iii. Information provided by the entities to the authority is strictly confidential. Such information shall not be used or disclosed in any way without the prior written approval of the authority. The proponents shall not make any statement of fact or opinion regarding any aspect of the EOI to the media or any member of the public without the prior written authorization of the CEO, KMB. The receipt by the KMB of any information (including any EOI proposals, ideas, plans, drawings, models, or other materials communicated or exhibited by any applicant, or on its behalf) shall not impose any obligations on the KMB. There is no guarantee by the KMB, its officers, employees, or agents, that the process initiated by the issuance of this EOI will continue, or that this EOI process or any EOI process will result in a contract with the KMB for the completion of the project.

iv. This clause & the contents herein, is the essence of this EOI process for the proposed Project and shall be interpreted in the intent & spirit as mentioned herein.

v. Applicants are encouraged to conduct a site visit at the location prior to submitting their bids.

vi. The EOI prepared by the Applicant and all correspondence and documents relating to the EOI exchanged by the Applicant and KMB, shall be in English language, provided that any printed literature furnished by the Applicant in another language shall be accompanied by an English translation in which case, for purposes of interpretation of the application, the English translation shall govern. If any supporting documents submitted are in any language other than English, translation of the same in English language is to be duly attested by the Applicant.

vii. The Applicant shall be deemed to have conducted a due diligence exercise with respect to all aspects of the EOI before submission.

viii. The Authority at its own discretion reserves the right to select, reject any or all EOI received without assigning any reason whatsoever and shall not, in any manner whatsoever, be accountable, liable for any claims of the Interested Parties or any other third party in that regard reject all or any EOI.

ix. The district court at Thiruvananthapuram has exclusive jurisdiction to determine any proceeding in relation to the EOI.

x. For any queries regarding the process, applicants are requested to contact through the modes given below:

- Email: ceo.kmb@kerala.gov.in and kmb.kerala@gmail.com
- Phone No: 9544410029

4.2. EOI Conference Meeting

i. The applicant may furnish or suggest any additional information, which could be considered necessary to establish capability to successfully complete the envisaged project.

ii. The particulars of the project given in this document are indicative only. These are subjected to change and may be considered only as advance information to assist the applicants.

4.3. Submission of EOI

1. The EOI must be signed by a duly authorized person holding power of attorney for limited companies, corporations, or consortia. A certified copy of the power of attorney must accompany the EOI.
2. The EOI should include a brief description of individual members' roles and responsibilities, particularly regarding technical obligations.
3. Consortium applicants must note the following criteria:
   i. Consortium members must nominate one lead member (the "Lead Member").
   ii. An individual applicant cannot simultaneously be a member of a

consortium applying for the EOI. Additionally, a member of one consortium cannot be a member of another consortium.

4. Applicants are responsible for all costs associated with preparing and submitting EOI documents. The Authority will not be responsible or liable for these costs, regardless of the process's outcome.
5. Applicants should regularly check the website (www.kmb.kerala.gov.in) for amendments, clarifications, etc. No separate advertisements will be made.
6. At the sole discretion of KMB, may or may not choose to invite any or all applicants, as well as other prospective operators/firms, for one-on-one or group meetings if it deems such meetings necessary. Moreover, the KMB retains the right, at its sole discretion, to request additional information in writing for the purpose of obtaining clarification or further information as deemed necessary.
7. It shall be deemed that by submitting the application, the applicant has made a complete and careful examination of the EOI, and accepted the risk of inadequacy, error or mistake in the information provided in the EOI or furnished on behalf of KMB. KMB shall not be liable for any omission, mistake, or error in respect of any of the above or on account of any matter or thing arising out of or concerning or relating to the EOI or the Process, including any error or mistake therein or in any information or data given by KMB.
8. By submitting an EOI application, the prospective Applicants who shall be deemed to acknowledge that they have carefully read all provisions of this EOI Document including the disclaimer, terms and conditions and annexures hereto, and have fully informed themselves about all existing conditions and limitations.
9. Interested parties with relevant experience in managing similar projects are requested to submit the EOI document with supporting documents, previous assignments, and credentials, along with a covering letter, via email (subject line: "**EOI for Munambam Waterfront Development & Economic Zone, Thrissur, Kerala"** to ceo.kmb@kerala.gov.in and kmb.kerala@gmail.com.

4.4. Steps Subsequent to Submission of EOI

i. KMB may get in touch with the applicants by submitting a response to the EOI to get further clarifications, if required.

ii. After assessing the responses from the applicants, a project structure will be finalized and KMB will initiate the bidding process (through the issuance of RFQ/RFP) for selecting a developer for the development, operations, and maintenance of the port as per the project structuring.

4.5. Proposed Bidding Process

Proposed bidding process shall be as per the latest PPP guidelines i.e. Model RFQ cum RFP documents and Model Concession Agreement (MCA) published by Government of India.

4.6. Required documents.

a. **Cover letter**: Cover Letter expressing interest to participate in the prescribed format provided in **FORM I.**
b. **Details of Applicant**: A brief write up about the firm with basic information like business activity, financial information for the past three financial years, address for communication as in the prescribed format provided in **FORM II**.
c. **Experience and expertise credentials**: Applicant to provide details of experience and expertise credentials in respect of projects developed / managed or similar type of assignments with description of project, project components, client, location, activities undertaken, project cost, revenue generated, operational model, other relevant details, and the present condition of the project to be provided along with list of similar jobs undertaken as per **FORM III.**
d. **Business Plan**: Business Plan for developing the proposed project with details of project type, project concept, total project cost, proposed model for development & revenue streams proposed for KMB / Government, Business proposal with sections / chapters on operational plan, proposed business model, revenue and cost projections, jobs generated, marketing plan, licenses / approvals (required) etc. and other relevant details to be submitted along with **FORM IV**.
e. **Suggestions Form:** We value your expertise and perspectives. **FORM V** enables you to submit suggestions for making the Private Participation based development a success along with feedback on any other concerns/ issues if any are being anticipated.

Appendix 1: Forms

Form I: Cover Letter

To,

Chief Executive Officer,
Kerala Maritime Board,
HO TC XXII/1666 (4&5),
1st Floor, Mulamoottil Building,
Pipinmoodu, Sasthamangalam,
PIN: 695010

Sub: Submission of Expression of Interest (EOI) for – EOI for Munambam Waterfront Development & Economic Zone, Thrissur, Kerala

Dear Sir,

With reference to your EOI document No: HOKMB-TVM/231/2026-C1 dated 02-03-2026, I/we, having examined the EOI Document thoroughly and understood its contents, hereby inform you that I/We am/are willing to submit proposal for the EOI for Munambam Waterfront Development & Economic Zone, Thrissur, Kerala

We understand that the purpose of this EOI is to create initial awareness about the project and identify potential Firms interested in the project. Further, the issue of this EOI does not imply that KMB is bound to undergo any contract, and the Authority reserves the right to reject all or any of the submissions hereunder without assigning any reasons whatsoever. It is also hereby clarified that KMB may, at its exclusive discretion, either invite fresh EOI/ bids only from those interested Parties who had submitted their EOIs or from any other perspective Party(ies).

1. We understand that we satisfy the requirements to participate in this EOI as outlined in the EOI document and have prepared our expression of interest for the captioned project as specified in EOI Document.

2. We understand that we have carried out our own investigations and analysis and have checked the accuracy, adequacy, correctness, reliability and obtained independent advice from appropriate sources prior to submission of this EOI.

3. Further, we understand after evaluation of all the proposals received by KMB, the Authority may ask for additional details and is not bound to select / shortlist / appoint an applicant and reserves the right to reject all or any of the applicants for EOIs without assigning any reason whatsoever.

Signature,

(Name of the person) (In
the capacity of)

Individual/ Association of owners/ Company Seal
(Name of the Entity)
Duly authorized to submit the EOI to undertake the project, for and on behalf of (Fill in block capitals)

____

Witness
Signature ____________________

Name ____________________

Address ____________________

Form II: Details of the Applicant

(Provide copies of supporting documents)

<table>
<tr><th>SL.No.</th><th>Particulars</th><th colspan="2">Details</th></tr>
<tr><td>1</td><td colspan="3">Basic Information</td></tr>
<tr><td>a)</td><td>Name of the company / firms / Consortium / JV</td><td colspan="2"></td></tr>
<tr><td>b)</td><td>Country of incorporation / registration</td><td colspan="2"></td></tr>
<tr><td>c)</td><td>Address for communication</td><td colspan="2"></td></tr>
<tr><td>d)</td><td>Date of Incorporation</td><td colspan="2"></td></tr>
<tr><td>2</td><td>Brief description of Company including details of its main lines of business</td><td colspan="2"></td></tr>
<tr><td>3</td><td>Details of individual (s) who will serve as the point of contact/communication within the firm:

(a)Name
(b)Designation
(c)Address
(d)Telephone Number
(e)E- Mail Address</td><td colspan="2"></td></tr>
<tr><td>4</td><td>Particulars of the interested party / Authorized Signatory of the Applicant:

(a)Name
(b)Designation
(c)Address
(d)Telephone Number
(e)E- Mail Address</td><td colspan="2"></td></tr>
<tr><td rowspan="4">5</td><td rowspan="4">Turnover for the last 3 years</td><td>Year</td><td>Turnover (in INR Crores)</td></tr>
<tr><td>2022-2023</td><td></td></tr>
<tr><td>2023-2024</td><td></td></tr>
<tr><td>2024-2025</td><td></td></tr>
</table>

6	Net worth for the last 3 years	Year	Net Worth *(in INR Crores)*
		2022-2023	
		2023-2024	
		2024-2025	

Form III:Experience of the Applicant

(Using the format below, provide information on each assignment for which your firm/ entity was legally contracted, either individually as a corporate entity, or as one of the major entities within an association, for carrying out services similar to the ones proposed under this assignment. *Multiple Form III shall be submitted for showcasing various relevant projects*.)

1	Assignment Name:	
2	Approx. Value of contract (Rs.):	
3	Duration of assignment (months):	
4	Location Details of the Assignment	
5	Name and address of Client (if applicable)	
6	Start date (Month/Year): Completion date (Month/Year):	
7	Name of associated partners, if any:	
8	Description of Project:	

Form IV:Business Plan

(Provide the detailed business proposal along with Form IV)

Details	Description
Project Name	
Project Concept	
Plot 1, 2 or 3?	
Approximate time required to commence the project	
Total Project Cost (Lakh INR) 1. Own Investment 2. Debt 3. Others (Please specify) 4. Total	
Proposed model for development & Revenue Streams for KMB / Government (PPP/land-lease/revenue-sharing/lease-revenue-sharing/O&M Contract/ Concession/ BoT or other investment modes)	
I have attached the detailed Business Proposal: The business proposal should include sections/ chapters covering, operational plan, business model, revenue & cost projections, jobs generated, marketing plan, licenses/approvals (required) etc.	[YES / NO]
Other Relevant Details if any	

Form V:Suggestions Form

Provide suggestions, feedback or concern you have regarding the project. The suggestions provided will be carefully considered, but their implementation is not guaranteed.

Suggestions	
Feedback	